

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Advanced Intelligence Seminar

FROM:

Director of Training and
Education 1026 CofC

EXTENSION

NO.

OTE 84-6909

STAT

DATE

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TO: (Officer designation, room number, and
building)

DATE

RECEIVED

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OFFICER'S
INITIALSCOMMENTS (Number each comment to show from whom
to whom. Draw a line across column after each comment.)1. DDA
7 D 24 HQS

8 FEB 1984

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14 FEB 1984

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You are scheduled to speak to members of the Advanced Intelligence Seminar on Monday, 13 February 1984, at 1415 hours. The attached schedule includes a roster of students as well as an overview of topics covered. The course directors ask that you speak briefly on your views of the key issues you see facing the Agency and the intelligence profession in the near future, then respond to student questions.

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Attachment

FORM
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ADVANCED INTELLIGENCE SEMINAR NO. 51

30 January - 15 February 1984

Office of Training and Education

Extension

[Redacted]

25X1

30 January - 1 February 1984-

[Redacted]

25X1

2 - 15 February 1984--Chamber of Commerce Building
Room 1001

Course Directors

[Redacted]

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All Portions Unclassified
Except as Marked

C O N F I D E N T I A L

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COURSE OBJECTIVES

The Advanced Intelligence Seminar is designed to broaden the professional outlook and understanding of the participants by presenting overviews of:

1. Developments and problems facing CIA and its place in the Intelligence Community;
2. Important domestic issues and problems which are relevant to the Agency and its personnel; and
3. Selected international issues and trends that affect US foreign policy and national security interests.

C O N F I D E N T I A L

Monday, 30 January 1984

0915-1000 Check-in and Administrative
Details

1000-1015



25X1
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The Seminar begins with a welcome from the Director of



25X1



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1015-1030 Seminar Introduction

--Administration
--Seminar Overview and
Requirements
--Security Procedures

Course Directors

25X1

1045-1200 Student Introductions

One of the best ways to participate in a group process and broaden one's outlook is to exchange and share information with professional colleagues. We will begin that process by introducing ourselves in terms of background, education, work experience, hobbies, and other data of mutual interest.

1200-1300 LUNCH

1300-1430 Security Issues

Director of Security

25X1



will discuss current problems in protecting classified information from unauthorized disclosure; the safekeeping of Agency personnel, equipment and facilities. He will also outline his thoughts on issues that will affect Agency security in coming years.

25X1

C O N F I D E N T I A L

Monday, 30 January 1984 (continued)

1445-1630	<u>Personnel Management</u> <u>in CIA</u>	<u>Robert W. Magee</u> Director of Personnel
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Personnel management in the Agency is of critical interest to all employees. Mr. Magee, in discussing current and proposed personnel management systems which affect the handling of the Agency's human resources, will highlight those issues which will have their impact in the next five years.

1630-1900	SOCIAL HOUR AND DINNER
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1900-2100	Evening Session
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<u>Directorate of Science</u> <u>and Technology</u>	<u>R. Evans Hineman</u> Deputy Director for Science and Technology
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Mr. Hineman will discuss the contribution science and technology have made to intelligence and the probable impact of future technological developments on the Agency's work. He will reflect upon shifting priorities in the technical collection of intelligence and their effect on the Directorate's management and organization.

C O N F I D E N T I A L

Tuesday, 31 January 1984

0900-1030

Inspector General

James H. Taylor
Inspector General

The Office of the Inspector General is charged with responsibility for performing inspections and audits of Agency components at Headquarters and overseas to ensure compliance with authority and regulations. It also deals with formal grievances including those of an EEO nature. Mr. Taylor will discuss management concerns that have developed as a result of recent cases involving employee neglect or abuse of professional standards.

1045-1215

CIA and the Law

Deputy General Counsel

25X1

The Office of General Counsel has grown rapidly in the past decade both in size and in the scope of its work. [redacted] will comment on how these changes came about and will review some of our recent experiences in trying to seek legal recourse for our Agency.

25X1

1215-1315

LUNCH

1315-1445

Liaison with the Congress

Clair E. George
Director, Office of
Legislative Liaison

The Office of Legislative Liaison is responsible for all Congressional matters arising in connection with the official business of the DCI and the Agency and serves as focal point for Agency liaison with the Congress. Mr. George will describe Agency relationships with Capitol Hill under the present Administration.

1500-1630

The Directorate of
Administration

Harry E. Fitzwater
Deputy Director for
Administration

The Directorate of Administration, the Agency's largest, is organized to support the Agency and the Intelligence Community. With the wide variety of activities the Agency carries out, this is no simple chore. Mr. Fitzwater will comment on some of the more unique problems his directorate faces and reflect on what he sees as the significant problems (or opportunities) the DA must deal with in the next several years.

C O N F I D E N T I A L

Tuesday, 31 January 1984 (continued)

1630-1900 SOCIAL HOUR AND DINNER

1900-2100 Evening Session -

25X1

The Directorate of.
Intelligence

Richard J. Kerr
Associate Deputy
Director for
Intelligence

Mr. Kerr will discuss changes in the management of the Directorate of Intelligence and comment on the DI's analytical production--its quality, its acceptance by the policymakers, and its image.

C O N F I D E N T I A L

Wednesday, 1 February 1984

0830-1000

Resource Management

Daniel A. Childs
Comptroller

An important responsibility of all middle- and senior-level managers is the determination of resource requirements. This involves complex calculations for assessing needs and balancing the demands of one activity against those of others. New requirements for accountability are inherent in internal and legislative constraints on the allocation of resources. Mr. Childs will address the issue of resource allocation from his perspective as the Comptroller, offering insights into how effectively we now deal with resource issues. He will also suggest the questions managers should be addressing in computing their needs.

1015-1145

The Directorate of Operations

John H. Stein
Deputy Director
for Operations

Mr. Stein will share with us his thoughts on the Directorate of Operations and comment on anticipated changes that will help the DO meet challenges in intelligence collection in coming years.

1145-1245

LUNCH

1245-1345

The Public Affairs Office

George V. Lauder
Director, Public
Affairs Office

The Public Affairs Office was established on 18 July 1983 and reports to the Executive Director. Mr. Lauder will discuss the responsibilities of his office and the Agency's relations with the media and with the academic community.

C O N F I D E N T I A L

Wednesday, 1 February 1984 (continued)

1400-1530

The Intelligence
Community Staff

Eloise R. Page
Deputy Director,
Intelligence
Community Staff

The Intelligence Community Staff (ICS) supports the Director of Central Intelligence in formulating policy and plans for the various intelligence operations in the federal government and is the forum for coordination of intelligence programs among the Community agencies. Ms. Page will discuss the role and functions of the ICS under the current administration.

1540

Depart

25X1

Please Report to Room 1001, Chamber of
Commerce Building, Thursday, 2 February
1984 by 0845

C O N F I D E N T I A L

Thursday, 2 February 1984

0845-0900	<u>Administration</u>	
0900-0920	<u>Introduction to International Issues</u>	
0930-1130	<u>Threats to Industrial Democracies</u>	Penelope Hartland-Thunberg Center for Strategic and International Studies, Georgetown University

Industrial democracies today face serious challenges from within and without. These can be met successfully only by identifying problems as they arise and before government policies are fixed. Dr. Hartland-Thunberg will address this dilemma through an examination of the economic, political and strategic problems in industrial democracies.

1130-1245 LUNCH

1245-1445	<u>West Europe and the Atlantic Alliance</u>	Wayne C. Thompson Political Science Department, Lynchburg College
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Dr. Thompson, whose field is contemporary West European politics, has recently returned from two years in West Germany as holder of the Alexander von Humboldt Research Fellowship. He will discuss the European political scene and West European attitudes toward NATO and the United States.

1500-1645	<u>U.S.-Japanese Technological-Economic Competition</u>	Victor Basiuk Consultant, Science and Technology Policy and National Security Policy
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Dr. Basiuk, a former Columbia University professor and a consultant to The White House and Department of Defense, will discuss the Japanese technological-economic challenge to the U.S. and the implications for U.S. foreign policy and national security consequences.

CONFIDENTIAL

Friday, 3 February 1984

0900-1200

Islam

Dr. Barbara R. Stowasser
Department of Arabic
Studies, Georgetown
University

Some observers of the Middle East suggest that we are seeing the development of a Moslem fundamentalist revival which will become increasingly militant in the late 1980s. Dr. Stowasser will address the significance of Islam as a spiritual and political force today from an historical perspective. She will point out elements of diversity as well as unity in the emergence of Islam as the world's fastest growing religion.

1200-1315

LUNCH

1315-1445

International Narcotics
Trafficking and the U.S.
Enforcement Effort

Richard Bly
Office of Intelligence,
Drug Enforcement
Administration, Department
of Justice

A major problem facing the United States--and one which affects both domestic and foreign policy-making--is the use and sale of narcotics. Mr. Bly will discuss the current U.S. policy on international narcotics trafficking and the enforcement effort.

1500-1630

Technology Transfer--
A National Security
Concern

Ruth Greenstein
Deputy General Counsel,
National Science Foundation

The use of American science and technology in the rapid increase in Soviet military strength over the past decade has aroused substantial concern in the current administration. Federal agencies have taken steps to control the flow of data and information from scientific research in addition to the sale of high-technology equipment to our adversaries. These actions have led to rising concern in the U.S. scientific community that such controls might impede scientific progress and its contribution to the national welfare. Ms. Greenstein will discuss the various aspects of the application of controls to scientific communication and how to balance competing national objectives so as to best serve the general welfare.

C O N F I D E N T I A L

Monday, 6 February 1984

0845-0945 Videotape: Comrades in Arms

1000-1200 Soviet Military
Developments

Fritz W. Ermarth
National Intelligence
Officer for USSR and
Eastern Europe

Mr. Ermarth, [REDACTED]

25X1

[REDACTED] is a longtime
Soviet specialist. Effective 3 January 1984, he was
appointed National Intelligence Officer for the USSR
and Eastern Europe. Mr. Ermarth will discuss the
growth of Soviet military might and comment on current
trends in military developments.

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1200-1315 LUNCH

1315-1530 Soviet Foreign Policy

Dr. Alvin Z. Rubinstein
Department of Political
Science, University of
Pennsylvania

Dr. Rubinstein will provide a concise, comprehensive
account of the evolution, aims and impact of Soviet
foreign policy. Focusing on the USSR's actual
behavior and on the external consequences of its
policies, he will discuss the wide range of issues
posed by Soviet policy in the 1980s.

1545-1630 Seminar Discussion Period

This session will provide the opportunity to share
your views and to discuss as a class the inter-
national issues covered so far in the Seminar.

Tuesday, 7 February 1984

0845-1015

Acid Rain and U.S.
Foreign Policy

John M. Miller
Air Resources
Laboratories,
National Oceanic
and Atmospheric
Administration,
Department of
Commerce

One major problem facing the United States today is the varying kinds of atmospheric pollution created by industrial wastes. Mr. Miller will discuss the acid rain and the carbon dioxide (greenhouse effect) issues; focusing especially on the foreign policy implications.

1030-1230

Security and Cooperation
in Outer Space

Dr. Carol Rosin
President, Institute
for Security and
Cooperation in Outer
Space

President Reagan has called for the development of a space-based defense against missiles as a deterrent to the threat of nuclear war. Others, including the Soviets, have suggested negotiating a ban on military force in or from space and the sharing of space research. Ms. Rosin will discuss the issues of national security and international cooperation as related to the exploration and use of outer space.

1230-1345

LUNCH

1345

Travel to the Headquarters
Auditorium

1500-1615

CIA Guest Speaker Program:
"I Need the CIA More Than
It Needs Me"

Art Buchwald
Journalist and
Author

C O N F I D E N T I A L

Wednesday, 8 February 1984

0900-0945 Directed Reading:

"Congress and The CIA"
"A Nation At Risk"

1000-1200 Middle East Tensions

Joseph J. Sisco
President, Sisco
Associates, Washington,
D.C.

The Middle East, for its size, continues to represent an unusually high concentration of our foreign policy time and attention. The Arab-Israeli issue, including Lebanon's involvement, remains a troublesome and frustrating dilemma. Dr. Sisco, who has extensive diplomatic experience in the area, will define the complex underlying issues blocking solutions to the problems in the Middle East.

1200-1315 LUNCH

1315-1515 China

Dr. Parris H. Chang
Professor of Political
Science, Pennsylvania
State University

Professor Chang was among the early group of scholars to visit the PRC following the relaxation of travel restrictions in the early 1970s. Since 1972, he has visited China four times. During his last visit in May-June of 1983, he had a two-hour meeting with the Chinese Communist Party General Secretary Hu Yaobang in Beijing on May 24, 1983. Drawing on his studies and personal experiences, Dr. Chang will describe the nature and the workings of the political system of the PRC. He stresses the elements of continuity and of change within the system as manifested in institutions, personalities, and policies; and speculates on future trends.

1530-1645 Videotape: Looking For Mao

Thursday, 9 February 1984

0900-1200

Latin America

Dr. Jack Child
Department of
Language and
Foreign Studies,
The American University

Professor Child will begin the morning session with an overview of Latin America's turbulent history. After a break, he will cover issues of current importance in Central America followed by a question and answer discussion period.

1200-1330

LUNCH

1330-1600

Labor, Government, and
Business

August Tyler
Assistant President,
International Ladies
Garment Workers'
Union

A veteran labor leader and spokesman, Mr. Tyler will comment on the relationships between organized labor and government and business. He will also look at current issues in the labor unions.

Friday, 10 February 1984

0900-1200

Prospects for Economic
Recovery

Dr. John Auten
Director, Office
of Financial Analysis,
Department of The
Treasury

Perhaps no domestic issue is more important or critical to our long-term well-being than the economy. Its health affects our standard of living and the degree to which we can confront the other issues we are examining in this Seminar. Our speaker will discuss the current status of the economy, how it got there, the constraints on it, and outline some of the options open to policymakers.

1200-1300

LUNCH

1300-1430

The Environment:
A National Concern

Brooks Yeager
Washington
Representative,
Sierra Club

Concern for the environment is not a new phenomenon, but it has become widespread and popular in the last decade. The question of what is an appropriate balance between environment and development has become especially controversial during this administration. Mr. Yeager will look at major environmental issues facing the U.S. today and discuss the economic as well as social and personal impacts of possible and/or proposed solutions.

1445-1615

Education in America

Margaret S. Marston
Member, Virginia State
Board of Education

We and our children are, in a significant part, what our school systems have made us. The American education process has changed over the years as a result of new educational theories, political and social pressures, and financial constraints. In April 1983, the National Commission on Excellence in Education presented a report on the quality of education in America to the Secretary of Education and the American people. As a member of the Commission, Mrs. Marston will discuss its endeavor and summarize the findings of "A Nation at Risk: The Imperative for Educational Reform."

CONFIDENTIAL

Monday, 13 February 1984

0900-1100

International Terrorism--
Current Trends

Dr. Ernest Evans
Assistant Professor,
Department of Politics,
Catholic University
of America

Following a brief introduction, our speaker will discuss the history of and current developments in terrorism, the threat to United States national security, and the problems of response to terrorism.

1115-1245

Advances in Medical
Science

Milton Corn, M.D.
Vice Chairman,
Department of Medicine,
Georgetown University
Medical School

Advancements in the field of medicine have been surpassed by few, if any, other disciplines. While dramatic in and of themselves from a technological perspective, these advancements carry a very personal benefit. However, as with most benefits, there is a cost, and the cost to the American public has increased as dramatically as the technological advances. Our speaker will discuss where medical science is headed and some of its problems.

1245-1400

LUNCH and Travel to
Headquarters

Room 7 D 64, Headquarters

1415-1515

Meeting with the Deputy
Director of Central
Intelligence

John N. McMahon

CONFIDENTIAL

Tuesday, 14 February 1984

0845-0945	Class Discussion of Domestic Issues
0950	Bus Departs for Headquarters <u>Room 7 D 32, Headquarters</u>
1030-1200	Meeting with The Honorable Frank R. Wolf, Member of Congress, 10th Virginia District
1200-1300	LUNCH

AFTERNOON SPEAKER TO BE ANNOUNCED

C O N F I D E N T I A L

Wednesday, 15 February 1984

0900-1100

Anticipating the Future

Edward Cornish
President, World
Future Society

After two weeks of examining international and domestic problems, we may wonder about the ability of our government and our leaders to respond to these problems, to change institutional structures to deal with new ideas and to lead rather than to follow societal changes. Mr. Cornish will comment on these and other issues as he looks at where we are going from here.

1115-1215

Seminar Discussion Period

1215-1330

LUNCH

1330-1415

Course Administration
and Evaluation

1430-1630

The Current Political
Scene

Richard Scammon
Director, Elections
Research Center

Mr. Scammon, a widely recognized authority on national and international political trends, will conclude the Seminar by examining the American political scene and discussing the political and social climate of American society today.

C O N F I D E N T I A L

84-0122

OTE 84-6900

10 JAN 1984

MEMORANDUM FOR: Deputy Director of Central Intelligence

VIA: Executive Director
Deputy Director for AdministrationFROM: STAT
Director of Training and EducationSUBJECT: Request to Address the Advanced Intelligence
Seminar--15 February 1984

1. You are invited to meet with members of the Advanced Intelligence Seminar on Wednesday, 15 February 1984, from 1400 to 1500.

2. The Advanced Intelligence Seminar is a two and one-half week program for 25 officers selected from all components of the Agency. The participants are seasoned officers of 15 years' Agency experience, in the GS-13 to GS-15 grade range. The Seminar examines selected current domestic and international issues and how these issues will affect Agency trends over the next several years. The Seminar will run from 30 January-15 February 1984.

3. The course directors would like you to spend an hour with the members of the Seminar on the final day to share your views of the key issues you see facing the Agency and the intelligence profession in the near future. Prior to your appearance, they will forward for your information a class roster and course schedule.

STAT

cc: DCI

☒ I agree to meet with the Advanced Intelligence Seminar
on Wednesday, 15 February 1984, from 1400-1500.

☐ I prefer another time _____.

☐ I am sorry to decline.

Date 17 JAN 1984

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EXEC
REG

P.307

SUBJECT: Request to Address the Advanced Intelligence
Seminar--15 February 1984

Distribution:

Orig - Addressee (Return to D/OTE)

- 1 - DDCI
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